

COMMITTEE OF THE WHOLE MEETING AGENDA

Tuesday, February 4, 2025, 6:00 p.m.

Council Chambers, 400 Centre Road, Lions Bay

And Via Zoom Video Conference

Zoom Invite Link: https://us02web.zoom.us/j/2780145720?omn=89655498591
To join via phone, dial 778-907-2071 | Meeting ID: 278 014 5720
We are privileged to be meeting and doing work on behalf of the residents of Lions Bay on the traditional unceded territory of the Squamish and Musqueam Nations.

Pages

1. Call to Order

Mayor Berry called the meeting to order at TIME

2. Closure of Council Meeting

Proposed topics for discussion in the absence of the public:

Legal

Recommendation:

THAT the meeting be closed to the public on the basis of matters to be considered under the following sections of the *Community Charter* and where required, the Council does consider that the matters could reasonably be expected to harm the interests of the municipality if they were held in public:

90 (1) A part of a council meeting may be closed to the public if the subject matter being considered relates to or is one or more of the following:

(g)litigation or potential litigation affecting the municipality;

3. Adoption of Agenda

Recommendation:

THAT the Agenda of February 4, 2025 Committee of the Whole be adopted as presented.

- 4. Public Participation
- 5. Approval of Minutes of Prior Meetings
 - 5.1 Committee of the Whole Meeting- January 7, 2025

Recommendation:

THAT Council approve the January 7, 2025 Committee of the Whole Minutes as presented.

- 6. Business arising from the Minutes
- 7. Unfinished Business

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8.	Repo	ts	
	8.1	CAO Report - Resident Satisfaction Survey	7
	8.2	CAO Report - Proposed Public Engagement Program	10
		Recommendation: THAT Council direct staff to proceed with the development and implementation of a public engagement program as outlined in the January 29, 2025 staff report, including detailed scheduling and budget considerations for Council review.	
	8.3	FO Report - 2025 Budget	15
9.	New I	Business	

9.1 **LGLA Discussion**

10. **Public Questions and Comments**

11. Adjournment

Recommendation:

THAT the meeting be adjourned.



COMMITTEE OF THE WHOLE MEETING HELD ON TUESDAY, JANUARY 7, 2025, AT 7:00 PM COUNCIL CHAMBERS, 400 CENTRE ROAD, LIONS BAY AND VIA ZOOM VIDEO CONFERENCE

MINUTES

In Attendance: Mayor Ken Berry

Councillor Neville Abbott (via videoconference) (left at 7:44 p.m.)

Councillor Michael Broughton

Councillor Jaime Cunliffe (via videoconference)

Absent: Councillor Marcus Reuter

Staff: Bylaw Enforcement Officer, Taj Bindra

Chief Administrative Officer, Ross Blackwell

Financial Officer, Joe Chirkoff

Recorder, Kelsey Guenette, Raincoast Ventures Ltd. (via videoconference)

Public: * in person; 12 via videoconference

1. Call to Order

The meeting was called to order at 7:03 p.m.

2. Adoption of Agenda

Moved By: Councillor Broughton Seconded By: Councillor Cunliffe

THAT the agenda of January 7, 2024, Committee of the Whole be adopted with the addition of Item 8.1 Lions Bay Beach Park Revitalization Open House.

CARRIED

(Councillor Abbott opposed)

3. Public Participation

3.1 Norma Rodgers: Provided concerns regarding proposed Garbage and Recycling Bylaw amendments.

4. Approval of Minutes of Prior Meetings

4.1 Committee of the Whole Meeting Minutes – December 3, 2024 Approval of the minutes was tabled to a future meeting.

5. Business Arising from the Minutes

None.

6. Unfinished Business

6.1 Topics for the Union of BC Municipalities Meeting (May 2025 deadline)

Discussion ensued on topics for the upcoming Union of BC Municipalities Meeting, and it was suggested that Council submit their recommendations to the Chief Administrative Officer (CAO).

Action:

Chief Administrative Officer, Ross Blackwell, will compile topic recommendations for the Union of BC Municipalities Meeting and provide to Council.

6.2 Action Items Log

	VILLAGE OF LIONS BAY FOLLOW-UP ACTION ITEM LIST							
ACTION NO.	DATE	ITEM/ACTION/DESCRIPTION	PERSON	STATUS				
297	Sept 19, 2023	CAO to complete a cost-benefit analysis on document storage options	CAO	On-Going				
310	Nov 7, 2023	CAO to rescope connector project and bring back to Council	CAO/Public Works	On-Going				
311	Nov 7, 2023	Proceed with wayfinding signage project subject to community input	?	Deferred				
315	Feb 20, 2024	Firefighting Reserve Policy referred to Infrastructure Committee	?	On-Going				
316	Feb 20, 2024	Water Shortage Policy	?	On-Going				
319	June 18, 2024	Ross Blackwell, Chief Administrative Officer, to review the video for the June 4, 2024, Special Council Meeting, to review the motions referring to the Provincial Advisor's recommendations put forward on August 31, 2023.	Video reviewed by DCO	Complete				
320	June 18, 2024	The Investment Policy is to be approved at the next Regular Open Meeting.						
321	June 18, 2024	Staff to investigate whether the Village of Lions Bay can apply for						

		grants and funding as a rural		
		community.		
322	October 1,	Joe Chirkoff, Financial officer, to	Financial Officer	Complete
	2024	provide the following information to		
		the Committee of the Whole:		
		Costs incurred and funding received		
		for each Village project;		
		A summary of the rules and		
		expenditure requirements for		
		climate action funds; and		
		Further cost breakdowns for the		
		General Fund – Sewer.		
323	November 6,	Joe Chirkoff, Financial Officer, to	Financial Officer	
	2024	determine the feasibility of		
		designating one vehicle to the Fire		
		Rescue Service and the Works		
		Department.		
324	November 19,	Ross Blackwell, Chief Administrative	CAO/Financial	Complete
	2024	Officer, to consult with Joe Chirkoff,	Officer	
		Financial Officer, on costs		
		associated with paying staff for the		
		proposed 2024 holiday closure and		
		report back to Council.		
325	November 19,	Ross Blackwell, Chief Administrative	CAO	
	2024	Officer, to contact the Ministry of		
		Transportation and Infrastructure		
		regarding concerns about the		
		concrete barriers on the Upper		
		Levels Highway.		

Discussion ensued, and it was noted that the Action Log format was undergoing an update.

7. Reports

7.1 Staff

7.1.1 Garbage and Recycling Bylaw No. 639, 2024 Amendment

Bylaw Enforcement Officer, Taj Bindra, advised that a recent collection schedule comparison of the 11 other Bear Smart Communities in British Columbia determined that the majority have a set curbside time of 7:00 a.m. and a pick-up deadline of 7:00 p.m.

Discussion ensued, and comments were offered regarding proposed amendments, the number of complaints, instigating fines, supporting the Bear Smart Committee, and previous requests to amend the fee schedule.

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> Action: Chief Administrative Officer, Ross Blackwell, will research

> > the cost implications of having two garbage trucks and/or

multiple collection days to avoid staggered times.

7.1.2 2025 Budget

Financial Officer, Joe Chirkoff, reviewed Capital Expenditures and Supplementals – Operating Costs in the 2025 Budget.

Discussion ensued, and comments were offered regarding investment income, capital expenditure requests, funding available, and strategic planning.

It was agreed that the Financial Officer would schedule a meeting with Council for further detailed discussion on the budget.

8. **New Business**

Lions Bay Beach Park Revitalization Open House 8.1

Discussion ensued regarding the upcoming Lions Bay Beach Park Revitalization Open House on January 15, 2025. The CAO advised that storyboards would be displayed and an opportunity would be provided for the public to comment on the images.

9. **Public Questions and Comments**

None.

10. Adjournment

Moved By: Councillor Broughton Seconded By: Councillor Cunliffe

THAT the January 7, 2025, Committee of the Whole Meeting now adjourn.

ED

The Committee of the Whole meet	ing adjourned at 8:40 p.m.	CARRIE
Mayor	CAO	·····
Date Adopted by Council:		



STAFF REPORT

DATE: January 29, 2025 **FILE:**

TO: Committee of the Whole

FROM: Ross Blackwell, MAP, MCIP, RPP, CAO

RE: Citizen Satisfaction Survey

PURPOSE:

To provide Council with an overview of a citizen satisfaction survey for the Village of Lions Bay, to be scheduled for spring 2025.

BACKGROUND:

Citizen satisfaction surveys are a common tool used by municipalities to gauge resident perceptions, evaluate service delivery, and identify community priorities. These surveys can provide valuable insights into areas of strength and opportunities for improvement, while also fostering a sense of engagement with residents.

The Village of Lions Bay has not undertaken a comprehensive citizen satisfaction survey to date. As the municipality continues to address complex issues such as infrastructure upgrades, environmental sustainability, aging in place, and other pressing issues, the timing is appropriate to gather structured feedback from residents.

DISCUSSION:

A citizen satisfaction survey offers numerous benefits and considerations for the municipality. Some of the key aspects are set out below.

1) Foundation

- **Data-Driven Decision Making.** The survey will provide quantitative and qualitative data that can inform Council and staff decisions.
- **Enhanced Community Engagement.** Conducting a survey demonstrates a commitment to listening to the community, building trust, and fostering transparency in governance.
- Benchmarking and Performance Measurement. A satisfaction survey establishes
 baseline data that can be used to measure progress over time and assess the impact
 of municipal initiatives.



• **Grant and Funding Support.** Evidence of community consultation can strengthen grant applications and demonstrate alignment with community needs and priorities.

2) Benefits

- **Comprehensive Feedback:** The survey provides an opportunity for all residents to voice their opinions, ensuring diverse perspectives are captured.
- **Identifying Trends:** Data from the survey can reveal patterns and trends that may not be apparent through informal feedback channels.
- **Improved Relationships:** Proactively seeking resident input can strengthen confidence between the community and the municipality.
- **Strategic Planning:** Results can directly confirm an understanding residents' satisfaction levels and priorities can guide resource allocation, policy development including strategic plans, operational plans, policy planning, financial planning, asset management, and project prioritization.

3) **Key Considerations**

- **Resource Intensive:** Designing, administering, and analyzing a survey requires staff time. For a small municipality with limited capacity, such as Lions Bay, this must be carefully managed to avoid workload impacts.
- **Expectation Management:** The survey may raise expectations among residents for immediate action on all identified issues, which may not be feasible. This will require clear communication.
- **Potential Bias:** The survey will be designed so that survey results ensure responses accurately represent the views of the entire community, particularly if certain demographics are underrepresented.
- **Follow-Through Requirements:** A clear plan for using and communicating the results, the survey is important to avoid potential frustration or skepticism among residents.
- **Survey Design and Scope:** The survey will be designed to ensure clarity, relevance, and neutrality. Questions will align with municipal priorities and be limited in scope to maintain engagement.
- **Timeline:** To ensure sufficient participation and data quality, the survey process will be allocated adequate time for planning, implementation, and analysis.



• **Communication Strategy:** Clear communication before, during, and after the survey is essential to encourage participation and manage expectations about how the results will be used.

4) Next Steps

- Develop a project plan, including timelines, and communication strategy.
- Select a Canadian Based survey data hosting platform.
- Survey launch

CONCLUSIONS:

A citizen satisfaction survey represents a strategic opportunity to gather valuable feedback, engage residents, and guide future municipal initiatives. While there are resource implications, the potential benefits in terms of planning and informed decision-making, enhanced engagement, and improved service delivery are significant.

FINANCIAL CONSIDERATIONS:

LEGAL CONSIDERATIONS:

The survey will be developed and undertaken internally. Accordingly, costs will be limited to staff time.

Respectfully submitted, Ross Blackwell, CAO Chief Administrative Officer



STAFF REPORT

DATE: January 29, 2025 **FILE:**

TO: Committee of the Whole

FROM: Ross Blackwell, MAP, MCIP, RPP, CAO

RE: Proposed Public Engagement Program

PURPOSE:

The purpose of this report is to seek Council's support for a planned public engagement program aimed at fostering informed and meaningful conversations on key community issues. The program will consist of several events, each focused on a specific topic relevant to the Village of Lions Bay's future planning and community development.

BACKGROUND:

The Village of Lions Bay faces complex and interconnected challenges as it plans for its long-term sustainability and growth. Engaging residents in discussions about these challenges is essential to ensure community-driven solutions that respect Lions Bay's unique identity and values.

The proposed public engagement program builds on the community's strong history of participation and civic involvement. Through a series of structured events, residents will have the opportunity to hear from experts, share ideas, and contribute to conversations on key topics such as infrastructure, housing, environmental stewardship, financial sustainability, and accessibility.

Community engagement exercises are essential for fostering collaboration between residents and local government, ensuring decisions reflect the community's diverse needs and values. They build trust through transparent and inclusive processes, enhance public understanding of municipal operations, and strengthen social cohesion by bringing people together to discuss shared concerns. Engagement improves project outcomes by incorporating local knowledge and creative ideas, promotes a sense of ownership and support for initiatives, and helps identify and address potential issues early, mitigating opposition. By prioritizing community engagement, municipalities like Lions Bay can make informed, innovative, and sustainable decisions that enhance livability and resilience.

DISCUSSION:

1) Proposed Program Objectives



- Education Provide residents with expert insights into complex municipal issues.
- Community Input Gather diverse perspectives to inform Council decision-making.
- **Collaboration** Encourage meaningful conversations among residents and between the community and municipal staff.
- **Transparency** Reinforce the municipality's commitment to open and inclusive governance.

2) Proposed Program Format and Structure

The engagement program will feature a range of event types to accommodate different learning and discussion preferences:

- a) **Expert Speaker Sessions** Bringing subject matter experts to Lions Bay to present on key topics, followed by Q&A sessions.
- b) Facilitated Discussion Forums (Conversation Cafés) Open forums encouraging dialogue among residents on specific themes, guided by trained facilitators.
- c) **Hands-On Workshops** Interactive sessions where participants explore potential solutions to community challenges.
- d) **Online Engagement** Providing digital opportunities for participation through surveys or recorded expert sessions for those unable to attend in person.

3) Proposed Topics for Engagement

- a) Municipal Financial Sustainability
 - Understanding the financial challenges facing small municipalities.
 - Exploring revenue generation strategies and cost containment.

b) Aging in Place and Housing Diversity

- How to design a community that supports residents at all life stages.
- Exploring innovative housing solutions for Lions Bay.

c) Creating a Complete Community

- Designing a community with diverse amenities, services, and housing options within a walkable environment.
- d) Environmental Stewardship and the Ecological Footprint



• Practical steps for reducing Lions Bay's environmental impact while protecting its natural assets.

e) Accessibility and Mobility

 Designing public spaces and infrastructure to accommodate all residents, including those with mobility challenges.

f) Strategic Growth Without Compromising Livability

• Balancing growth with the need to maintain Lions Bay's unique character and sense of place.

g) Additional Topics

- Infrastructure renewal and asset management.
- Climate adaptation strategies.
- Community resilience and emergency preparedness.
- The program will remain flexible to accommodate additional topics as identified through community feedback or emerging issues.

4) Benefits of the Program

- **Informed Decision-Making** Community input will provide valuable insights for Council's strategic planning.
- **Stronger Community Connections** Bringing residents together to discuss shared concerns fosters social cohesion.
- **Enhanced Trust and Transparency** Open engagement demonstrates the municipality's commitment to collaboration and accountability.

5) Potential Challenges and Mitigation Strategies

a) Resource Requirements

- Staff time and budget will be required for event planning and execution.
- Mitigation: Leverage volunteer facilitators and community partnerships.

b) Participation Levels

- Some residents may be reluctant to participate or unaware of events.
- Mitigation: Develop a robust communication strategy to promote events through multiple channels.



c) Managing Expectations

- Residents may expect immediate implementation of ideas discussed.
- Mitigation: Clearly communicate the purpose of engagement and how input will be used.

6) Implementation Timeline

- Phase 1: Initial expert sessions and conversation cafés.
- Phase 2: Workshops and additional engagement opportunities.
- Phase 3: Compilation and presentation of findings to Council.

7) Next Steps

a) Council Direction

Council to provide input on priority topics and event formats.

b) Program Development

 Staff to develop a detailed schedule, budget, and communication plan for Council review.

c) Engagement and Communication

- Identification and engagement of subject matter experts and facilitators.
- Development of promotional materials to ensure broad community awareness.

CONCLUSIONS:

The proposed public engagement program presents an opportunity to strengthen community connections, foster informed dialogue, and support Council's decision-making processes on key issues. By involving residents in meaningful conversations, Lions Bay can continue to thrive as a vibrant, inclusive, and resilient community.

FINANCIAL CONSIDERATIONS:

To be determined.

LEGAL CONSIDERATIONS:

None



RECOMMENDED MOTION:

THAT Council direct staff to proceed with the development and implementation of a public engagement program as outlined in this report, including detailed scheduling and budget considerations for Council review.

Respectfully	submitted,	

Ross Blackwell, CAO Chief Administrative Officer

Consolidated Budget 2025

	2025	2026	2027	2028	2029
Revenues					
Taxation	2,042,442	2,103,715	2,166,827	2,231,832	2,298,787
Payments in Lieu of taxes	54,150	54,150	54,150	54,150	54,150
Parcel Taxes	98,606	98,606	98,606	98,606	98,606
Infrastructure Levy	204,244	210,372	216,683	223,183	229,879
Utility Fees and Rates	1,481,572	1,555,650	1,633,433	1,715,104	1,800,860
Fees, Licenses and Permits	420,421	422,434	425,332	426,402	427,527
Grants	1,095,980	422,561	422,561	427,516	427,516
Other	304,130	289,149	274,354	259,753	254,358
Grand Total	5,701,545	5,156,637	5,291,945	5,436,547	5,591,681
Expenditures					
Amortization	932,711	990,918	999,251	1,007,584	979,884
General Government	1,167,307	1,183,068	1,212,304	1,225,523	1,158,344
Fire Services	491,877	498,335	507,625	517,257	527,249
Bylaw Services	178,882	183,200	187,634	192,104	196,691
Public Works	1,203,953	774,547	635,835	652,240	667,213
Planning and Development	49,536	50,661	51,815	53,000	54,217
Parks, Recreation and Facilities	255,067	261,038	266,558	272,835	278,570
Solid Waste	237,289	250,779	258,019	265,526	273,215
Wastewater	115,866	74,546	76,478	78,505	116,708
Water Fund	823,781	769,313	778,471	800,012	903,375
Interest Payments	76,534	75,359	74,693	75,016	26,458
Grand Total	5,532,804	5,111,764	5,048,684	5,139,604	5,140,924
Surplus/(Deficit)	168,741	44,873	243,261	296,943	450,757
Adjustments Required to Balance Financial Plan to Conform With Legis	lative Requirements				
Non-cash items included in Annual Surplus (Deficit) Amortization on Tangible Capital Assets	932,711	990,918	999,251	1,007,584	988,884
MFA Actuarial Gain on Debt	(52,634)	(57,678)	(62,908)	(68,334)	(7,961)
Cash Surplus	1,048,818	978,113	1,179,604	1,236,194	1,431,680
Cash items NOT included in Annual Surplus (Deficit)	(((()
Repayment of Debt Principal	(195,076)	(204,446)	(112,628)	-	(34,382)
Capital Expenditures	(4,220,640)	-	-	-	- (4.050.0:5)
Transfer from (to) Reserves	3,620,394	(464,690)	(751,687)	(914,405)	(1,068,813)
Transfer to Reserves - Infrastructure Levy	(204,244)	(210,372)	(216,683)	(223,183)	(229,879)
Transfer to Reserves - WWTP	(98,606)	(98,606)	(98,606)	(98,606)	(98,606)
Financial Plan Balance	-	-	-	-	-

Village of Lions Bay 2025 Draft Budget Revenue

Notes

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						Increase	
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	(Decrease) in	%
						Budget	
Taxation							
General Municipal Property Tax	1,683,675	1,764,264	1,965,765	1,945,183	2,042,442	97,259	5.0%
Infrastructure Levy	168,474	179,878	194,518	194,518	204,244	9,726	5.0%
Parcel Taxes	98,606	98,606	98,606	98,606	98,606	-	0.0%
Payments in lieu of taxes	47,466	58,195	63,317	54,150	54,150	-	0.0%
	1,998,221	2,100,943	2,322,206	2,292,457	2,399,442	106,985	4.7%
Utility Fees and Rates							
Water User Rates	1,000,524	1,048,665	1,103,076	1,103,076	1,158,229	55,154	5.0%
Sewer User Rates	78,166	82,123	86,099	86,178	90,487	4,309	5.0%
Solid Waste User Rates	201,149	211,576	221,764	221,767	232,855	11,088	5.0%
	1,279,840	1,342,364	1,410,940	1,411,021	1,481,572	70,551	5.0%
Fees, Licenses and Permits							
Building Permits	39,461	42,816	35,139	34,300	40,300	6,000	17.5%
Temporay Use Permits	2,250	(250)	1,250	1,500	1,500	-	0.0%
Development Permits	250	-	-	-	-	-	0.0%
Board Of Variance Application Fee	2,500	1,000	-	1,000	-	(1,000)	-100.0%
Secondary Suite Surcharge Fees	22,551	17,178	1,909	18,498	19,423	925	5.0%
Other Permits	2,945	2,975	1,240	1,500	1,500	-	0.0%
Recreation Programs	168	160	160	-	-	-	0.0%
Hall Rental	2,293	2,501	1,713	3,000	2,200	(800)	-26.7%
Boat Space Rentals	7,825	7,440	6,825	7,400	7,400	-	0.0%
Other Rentals	14,891	11,478	9,917	14,000	14,000	-	0.0%
Rental Agree - BC Ambulance	28,333	29,496	14,874	28,333	28,333	-	0.0%
Parking Fines	93,589	96,189	50,315	125,000	100,000	(25,000)	-20.0%
Parking Passes - Annual	6,880	4,876	4,902	5,100	5,100	-	0.0%
Parking Meters	177,422	160,654	188,864	160,000	160,000	-	0.0%
Dog Licences	3,535	2,940	3,210	3,500	3,500	-	0.0%
Filming Revenue	11,190	8,240	17,120	8,000	8,000	-	0.0%
Tree Cutting Applications	600	(125)	(425)	750	750	-	0.0%
Tax Information Charges	1,530	55	90	500	500	-	0.0%
Miscellaneous (Recycle BC)	9,013	29,684	25,128	27,915	27,915	-	0.0%
	427,225	417,306	362,230	440,296	420,421	(19,875)	-4.5%

	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	Increase (Decrease) in Budget	%
Grants							
Small Community Grant	381,000	298,000	328,400	295,000	295,000	-	0.0%
Investing in Canada Infrastructure Program	-	59,783	162,690	1,183,585	573,419	(610,166)	-51.6%
Gas Tax Funding	62,053	32,615	-	-	-	-	0.0%
Other Grants	77,702	1,102,364	555,865	742,651	227,561	(515,090)	-69.4%
	520,755	1,492,761	1,046,955	2,221,236	1,095,980	(1,125,256)	-50.7%
Other Revenue							
Fire Department Callouts Highway	12,490	13,455	12,808	13,000	13,000	-	0.0%
Donations to LB Fire Department	10,854	3,820	5,750	3,000	3,000	-	0.0%
Fire Fighter Day Revenue	12,376	19,581	250	18,000	18,000	-	0.0%
Tax Penalties and Interest	23,469	25,309	18,204	19,250	19,250	-	0.0%
MFA Actuarial Interest	38,561	43,083	-	43,083	52,030	8,947	20.8%
Bank Return on Investment	114,287	218,241	211,045	153,897	190,250	36,353	23.6%
Miscellaneous	60,102	7,241	11,930	8,000	8,000	-	0.0%
Water/Sewer Connection Fees	1,800	-	600	600	600	-	0.0%
	273,938	330,730	260,587	258,830	304,130	45,300	17.5%
Total Revenues	4,499,979	5,684,105	5,402,918	6,623,839	5,701,545	(922,295)	-13.9%

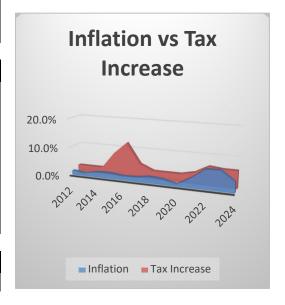
Notes

General Municipal Property tax. A 1% increase in tax amounts to \$19,451. A sensitivity analysis of property tax rate increases (in total, and per home based on an estimate of 596 homes) is as follows:

Tax Rate	Property Tax	\$Increase	\$Per Home
0%	1,945,183	-	-
3%	2,003,538	58,355	98
5%	2,042,442	97,259	163
9%	2,120,249	175,066	294
12%	2,178,605	233,422	392
15%	2,236,960	291,777	490

Tax rate increases	2024	2025
Belcarra	10.0%	4.0%
Bowen Island	9.5%	9.5%
Vancouver	7.3%	5.5%
Port Moody	6.6%	5.4%
Coquitlam	8.9%	8.3%
Squamish	8.9%	8.0%
Whistler	8.2%	7.2%
Sechelt	7.7%	9.6%

	2021	2022	2023	2024
Ĭ	3.0%	6.5%	6.0%	9.0%



Village of Lions Bay property tax increases

The infrastructure levy is calculated as 10% of General Municipal Property Tax

Parcel tax was approved by resolution of Council in prior yeares. This levy relates to amounts charged to 100 residents of Kelvin Grove that have access to Sewer. The Village paid for the construction of a waste water treatment plant (WWTP) and is recovering these costs from the residents that benefit from the WWTP as Parcel Tax

Payments in lieu of taxes relate to BC Hydro, Shaw and Telus that make an annual payment in lieu of general municipal, local improvement and regional district tax levies

Utility user rate increases
Water

Sewer Solid waste

2021	2022	2023	2024
3.0%	5.0%	5.0%	5.0%
3.0%	5.0%	5.0%	5.0%
3.0%	5.0%	5.0%	5.0%

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6	Estimated with respect to trailing 3 year acutal average permits

Temporary Use Permits (TUP) relate to occupancies under 30 days. Issuance of TUP is sporadic and generally relates to such things as Air B&B

Secondary suite fees vary year to year based on usage in accordance with policy. Secondary suites utilized by a family member or fire-firefighter are not charged. There were 59 secondary suites declared in 2023, of which 20 were occupied by a firefighter or family member. Fees are due December 31.

Relates to dumpster, demolition, encroachment, driveway crossing fees

Relates to rental fees for Broughton Hall

Relates to rental of Klatt, Fire Pit, wildfire protection kit sales, wildfire protection service receipts

Rental payments from the Provincial Health Services Authority (PHSA). Lease terminates July 30, 2030.

Recycle BC

Recycle BC revenues

Other

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Actual			Bud	lget	
	2022	2023	2024	2024	2025
	7,083	28,510	24,188	26,400	26,400
	1,930	1,174	940	1,515	1,515
	9,013	29,684	25,128	27,915	27,915

*Decals, Community Garden...

Investing in Canada Infrastructure Program

Lions Bay Beach Park	724,534	(total cost \$1.07 million - 73% grant funded)
Klatt - Emergency Building and Retrofit	459,051	(100% grant funded)
	1,183,585	

2024 relates to renovation of Klatt building, and the Lions Bay Beach Park project (approved funding). Projects will be completed in 2024 accordingly no amount for 2025.

Program funding terminates March 2024

2023 Relates to Climate Action Program grant and Growing Communities Grant. 2024 incorporates Climate Action Program grant (\$51,082), Canada Day grant (\$4,950), FireSmart grant (\$100,000), Pride Trail grant (\$70,000), Translink grant (\$315,833), UBCM grant for implementing next generation 911 (\$45,000), and Provincial grant to support implementation of housing initiatives (\$155,786).

FireSmart
FCM - Asset Management
UBCM - Next Gen 911 Funding
Community Works Fund
Canada Day
MOTI
Provincial grants
Translink
Climate Action

	Actual		Buc	lget	
2022	2023	2024	2024	2025	
26,620	-	99,850	100,000	100,000	
-	37,360	27,811	-	-	
-	-	22,500	45,000	-	
-	-	-	-	122,561	
-	-	4,800	4,950	5,000	
-	-	52,479	70,000	-	*Pride Trail
-	1,013,922	198,751	155,786	-	[a]
-	-	-	315,833	-	*Connector Project
51,082	51,082	149,674	51,082	-	[b]
77,702	1,102,364	555,865	742,651	227,561	

[a]

2023 relates to the growing communities grant. 2024 budget includes a grant for local government implementation of legislative changes to support housing initiatives. Funding to be used for such projects as updates to zoning bylaw, parking bylaw, Official Community Plan, Official Development Plan, Development Cost Charge Bylaw, Development Cost Levy, Housing Needs Report. Additionally includes \$40,000 for indigenous engagement.

[b] CARIP grant ended in 2022, and was replaced with the LGCAP grant. The amounts received are as follows:

Grant	Cumulative
CARIP (2016 - 2022)	6,804
LGCAP (2022 - 2023)	102,164
LGCAP (2024 - 2026)	149,647
	258,615

In 2024 the Provincial Government allocated \$149,647 in funds to the Village of lions bay, which represents a payment for 2024 and a payment in advance for 2025 and 2026.

Village of Lions Bay 2025 Draft Budget

General Fund - Administration

	2021 Actual	2023 Actual	2024 Year to Date	2024 Budget	2025 Budget	Increase (Decrease) in Budget	%
Expenditures							
Amortization	340,087	363,807	-	479,754	668,347	188,593	48.8%
Communications	55,300	69,066	103,124	70,040	57,977	(12,063)	-17.7%
Fiscal Charges	27,751	14,871	11,734	19,328	11,918	(7,409)	-33.5%
Insurance	48,119	43,649	81,418	57,206	58,300	1,094	2.3%
Internal Allocations	(53,500)	(65,216)	-	(67,825)	(69,860)	(2,035)	3.8%
Maintenance	18,601	4,504	2,784	9,890	10,186	297	2.2%
Material, Supplies and Equipment	15,341	20,448	23,723	18,965	19,534	569	2.9%
Professional Fees / Contract Services	182,878	251,478	235,980	125,500	101,915	(23,585)	-14.4%
Salaries and Benefits	824,817	634,553	773,750	708,765	774,798	66,033	10.7%
Sundry	3,162	2,149	2,592	3,918	3,987	70	1.8%
Training / Professional Development	10,883	9,764	12,982	18,103	31,646	13,544	115.3%
Utilities	1,818	1,352	826	2,060	2,122	62	3.1%
Total Expenditures	1,475,256	1,350,424	1,248,914	1,445,702	1,670,870	225,168	17.3%

Notes:

Notes

1

Budget estimated with respect to capital assets continuity schedule as of the current date

2

Consists of:
Postage & Courier
Village Office Communications
Photocopy / Printing
Information Systems Ops & Mntc
Website Dev & Maintenance
Telephone

COMMUNICATIONS						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
3,795	4,997	5,245	4,635	4,774		
665	735	733	2,575	1,277		
818	3,502	5,103	5,150	3,655		
41,769	46,435	58,066	48,410	39,890		
3,284	4,525	3,046	3,605	3,713		
4,970	8,873	30,930	5,665	4,668		
55,300	69,066	103,123	70,040	57,977		

*Sea to Sky Network Solutions
*Upandup Studios

4,668 *Telus, Ring Central, Sea to Sky

3

Consists of:

Bank Charges
Parking Meter Fees
Moneris Fees
Other

FISCAL CHARGES						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
5,759	3,247	2,522	2,833	2,917		
11,027	3,181	174	9,500	-		
10,338	8,443	9,038	6,695	8,701		
626	-	-	300	300		
27,751	14,871	11,734	19,328	11,918		

*Moved to Bylaw

Municipal Insurance Association

Budget estimated with respect to prior year plus inflation

6

Consists of:

Village Office Maintenance Equipment Maintenance

1						4
			MAINTENANCE			
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
	16,685	3,578	700	8,345	8,595	[a
	1,915	927	2,084	1,545	1,591	
	18,601	4,504	2,784	9,890	10,186	

[a] Janitorial. 2022 was significantly higher due to the purchase of Inoization Kits and repairs to the furnace duct

Consists of:

Photocopier Lease Contract Office Supplies

MATERIALS, SUPPLIES, EQUIPMENT						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
4,289	5,125	4,901	4,481	4,615		
11,052	15,322	18,822	14,485	14,919		
15,341	Page, 44801	23,723	18,965	19,534		

^{*}Note, telephone costs for 2024 will be allocated to each department by year end adjustment

Consists of:

Legal Fees

Contract Services & Minute Taking

Auditing

Contract Services

PROFESSIONAL FEES / CONTRACT SERVICES						
2022 Actual 2023 Actual 2024 Actual 2024 Budget 2025 Budget						
81,136	116,810	88,263	40,000	40,000	[a]	
4,817	16,756	21,859	-	10,000	*Raincoast	
48,150	99,081	100,752	55,000	43,000	*BDO/MN	
48,775	18,831	25,107	30,500	8,915	[b]	
182,878	251,478	235,980	125,500	101,915		

[a]

Overholt Law LLP

Lidstone & Company

Young Anderson Barristers and Solilcitors

Roper Greyell

		Legal Fees		
-	-	6,031	55,576	52,747
-	-	80,486	39,233	28,389
-	-	1,746	17,019	-
-	-	-	4,982	-
)	40,000	88,263	116,810	81,136

*Employment
*Planning, bylaw

*Employment, Permit, Litigation

*Employment

[b]

Grant writing services

Actuarial consulting

Provincial advisors

Building / equipment appraisals

Asset management

		Contract Service	s	
2,100	2,137	800	-	2,200
-	2,160	3,000	3,000	3,500
-	5,979	-	-	-
13,430	3,000	21,307	27,500	3,215
33,245	5,555	-	-	-
48,775	18,831	25,107	30,500	8,915

*2024 one time expense for ARO

Consists of:

Administrative Salaries

Benefits & Payroll Costs - Administrative

SALARIES AND BENEFITS								
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget				
716,447	550,464	654,922	596,378	627,114				
108,369	84,089	118,828	112,387	147,683				
824,817	634,553	773,750	708,765	774,798				

CAO

FO

Municipal Accountant

Municipal Coordinator

Administrative assistant(s)

Miscellaneous

_					
	177,448	165,865	176,020	103,786	361,962
	167,374	162,969	170,516	136,156	160,915
[i]	112,390	103,093	134,949	118,532	101,653
	92,618	102,481	114,798	114,112	78,334
[ii]	220,967	137,977	131,048	146,868	121,953
[iii]	4,000	36,380	46,419	15,099	-
	774,798	708,765	773,750	634,553	824,817

- [i] 2023 includes vacation payouts for previous municipal accountant
- [ii] 2025 budgets for 2 full time administrative assistants

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[iii] 2021 relates to vacation payouts; 2024 relates to adjustments regarding collective agreement bargaining

		SUNDRY	
2022 Actual	2023 Actual	2024 Actual	2024 Budget
1,122	1,513	1,645	1,030
-	-	947	773
1,755	636	-	1,600
285	-	-	515
3,162	2,149	2,592	3,918
	1,122 - 1,755 285	1,122 1,513 1,755 636 285 -	1,122 1,513 1,645 947 1,755 636 - 285

*Coffee, milk ect...

*Christmas

2025 Budget

1,061

796

530

1,600

3,987

*Municipal information Net.

Consists of:

10

11

12

Conventions Travel Courses **Association Dues Association Dues Association Dues** Staff Recruitment Courses

TRAINING / PROFESSIONAL DEVELOPMENT								
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget				
-	-	441	6,515	6,710				
629	215	1,408	773	796				
5,980	2,006	5,791	6,180	9,365				
544	820	-	1,030	1,061				
510	520	-	773	796				
1,600	1,836	3,372	1,545	1,592				
1,620	4,367	975	1,288	11,326				
-	-		-	-				
10,883	9,764	11,987	18,103	31,646				

*UBCM, GFOA *PADM - Capilano Collage *LGMA, GFOA, Dues *LGMA, GFOA, Dues *LGMA, GFOA, Dues *Job postings

BC Hydro

Village of Lions Bay 2025 Draft Budget

General Fund - Public Works

						Increase	
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	(Decrease) in	%
						Budget	
Expenditures							
Communications	14,980	18,313	10,679	15,708	12,943	(2,765)	-17.6%
Interest Payments	10,743	15,379	16,274	10,460	8,441	(2,019)	-19.3%
Insurance	12,534	17,097	2,785	15,179	18,982	3,804	25.1%
Internal Allocations	(15,000)	(15,000)	-	(15,000)	(15,000)	-	0.0%
Maintenance	354,532	711,712	146,108	575,462	723,469	148,007	25.7%
Material, Supplies and Equipment	49,591	42,171	16,151	49,153	50,627	1,475	3.0%
Professional Fees / Contract Services	52,984	6,162	-	186,500	46,000	(140,500)	-75.3%
Salaries and Benefits	272,059	295,584	207,508	291,862	351,761	59,899	20.5%
Training / Professional Development	4,978	-	369	6,695	6,896	201	3.0%
Utilities	7,856	7,185	4,925	8,034	8,275	241	3.0%
Total Expenditures	765,258	1,098,602	404,799	1,144,052	1,212,395	68,343	6.0%

Notes

		COMMUNICATIONS				
Consists of:	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
Telephone & Communications	8,879	9,923	9,633	9,373	7,723	[a
Information Systems Operation & Mntc	6,102	8,390	1,046	6,335	5,220	[b
	14,980	18,313	10,679	15,708	12,943	

- [a] ECOMM radio costs, and cell phones
- [b] Network support

Debenture Interest Equipment financing

INTEREST PAYMENTS								
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget				
7,250	7,250	10,750	7,250	7,250				
3,493	8,129	5,524	3,210	1,191				
10,743	15,379	16,274	10,460	8,441				

Consists of:

Insurance - Building Insurance - Vehicles

		INSURANCE		
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
-	-	3,945	-	3,500
12,534	13,616	(1,160)	15,179	15,482
12,534	13,616	2,785	15,179	18,982

ICBC fleet insurance and Municipal Insurance Association vechicle breakdown insurance

Consists of:

Internal transfer (solid waste)
Internal transfer (water)

INTERNAL ALLOCATIONS					
2022 Actual 2023 Actual 2024 Actual 2024 Budget 2025 Budge					
(5,000)	(5,000)	-	(5,000)	(5,000)	
(10,000)	(10,000)	-	(10,000)	(10,000)	
(15,000)	(15,000)	-	(15,000)	(15,000)	

Adjusting entry recorded at year end for allocations

5

Consists of:
Vehicle Operation & Maintenance
Roads
Street Lighting
Street Signs
Lane Marking
CN Parking Lot Maintenance
Roads Winter Maintenance
Railroad Crossings Maintenance
Bridge Maintenance
Drainage
Works Building & Yard Maintenance
Road Vegetation/Brush

2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
42,917	29,620	34,443	103,750	68,523	[a]
6,117	331,449	53,962	20,600	170,406	[b]
8,128	7,084	14,492	6,671	9,560	[c]
6,020	7,446	5,050	6,330	6,520	
593	-	-	15,450	15,914	
2,644	3,000	7,800	2,500	2,500	
20,692	8,946	9,741	20,500	20,500	*Salt
21,798	7,200	13,759	22,000	22,000	
229,151	297,958	1,118	332,000	324,616	[d]
2,651	204	97	5,150	5,305	
10,306	7,364	5,646	25,885	22,562	*Mini Recycling depot
3,516	11,441	-	14,626	55,065	*Dangerous Trees work
354,532	711,712	146,108	575,462	723,469	

[a]

CAT servicing
Chevy truck service
MATEC - annual inspection
Tires
Small equipment
Commercial Truck - LED Lights
Gas
Tire change over
Vehicle inspection and repair
Water shortage contingency
Other

Vehicle Operations and Maintenance					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
-	10,813	-	-	-	
663	3,787	1,121	-	-	
993	1,000	1,000	-	-	
9,012	-	12,965	22,000	-	
2,185	-	-	20,000	-	
3,788	-	-	-	-	
1,897	-	10,994	-	-	
1,197	-	-	-	-	
5,140	5,130	1,028	-	-	
-	-	-	36,000	-	
17,416	8,890	7,335	25,750	26,523	
42,291	29,620	34,443	103,750	26,523	

[b]

2023 related to road paving on Oceanview; 2025 budget request includes \$109,000 for resurfacing Chrystal Falls Rd. and \$40,000 for the Mag Intake Access Road

- [c] Budget is to replace 18 unreliable heads with 3,000K LED fixtures
- [d] Prior years relate to Bayview bridge rehabilitation. 2024 relates to bridge deck joints, replacement of timbers and railings installation

Consists of:
Works Vehicles Fuel & Oil
Small Tools & Equipment
Health & Safety Supplies

Shop

MATERIALS, SUPPLIES, EQUIPMENT					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
30,970	29,688	12,633	25,600	26,368	
5,207	4,881	284	8,498	8,752	
3,783	2,803	-	4,755	4,898	
9,632	4,798	3,234	10,300	10,609	
49,591	42,171	16,151	49,153	50,627	

Consists of:

Contractors

PROFESSIONAL FEES, CONTRACT SERVICES					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
52,984	6,162	-	186,500	46,000	
52,984	6,162	-	186,500	46,000	

[a] 2022 and 2023 related to CUBB and rail crossing work. 2024 budget for:

A&B Services, hydrant maintenance	36,000
Lions Bay Ave on Alberta bridge timbers replacement	17,000
Lions Bay Beach Park tree work	15,000
Crystal Falls Road resurfacing	50,000
Steps at municipal campus	24,000
Treatment plant flow meter recalibrations	10,000
Outside leak detection service	12,500
Phase IV/V access road ditch/plateau remediation	10,000
Public WiFi for app-only pay parking zones	12,000
	186,500

3

Consists of:

Works Salaries - Office

Works Salaries - Shop

Works Salaries - Equipment Maintenance

Works Salaries - Roads

Works Salaries - Culverts

Works Salaries - Landscaping/Berms

Benefits

SALARIES AND BENEFITS						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
71,021	176,097	107,259	249,052	293,138		
19,861	7,308	8,533	-	-		
9,437	8,711	7,363	-	-		
77,274	42,471	50,616	-	-		
25,101	7,753	7,867	-	-		
25,712	17,273	-	-	-		
43,654	35,971	25,870	42,810	58,623		
272,059	295,583	207,508	291,862	351,761		

*40% of total works labour cost

SALARIES AND BENEFITS TOTAL						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
272,059	295,584	207,508	291,862	351,761		
347,128	307,906	531,920	440,794	427,347		
18,059	13,958	31,748	23,290	21,114		
2,851	-	-	9,316	8,446		
164,268	112,932	182,179	228,243	126,685		
804,366	730,380	953,355	993,506	935,353		

Public works Water Wastewater Solid Waste Parks

9

10

Consists of:

Travel
Association Dues
Courses Seminars & Workshop

	TRAINING, PROFESSIONAL DEVELOPMENT						
	2022 Actual 2023 Actual 2024 Actual 2024 Budget 2025 Budget						
Ī	-	-	-	515	530		
	351	-	-	1,030	1,061		
	4,627	-	369	5,150	5,305		
	4,978	-	369	6,695	6,896		

BC Hydro

Village of Lions Bay 2025 Draft Budget General Fund - Water

	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	Increase (Decrease) in Budget	%
Water User Rates	1,000,524	1,048,665	1,103,076	1,103,076	1,158,229	55,154	5.0%
Secondary Suite Fees	16,871	7,048,003	786	8,071	8,475	33,134 404	5.0%
Connection Fees	1,200	600	600	600	600	404	5.0% n/a
CWWF Grant	172,386	-	-	-	-	_	n/a
Other - MFA Actuarial Gain	32,978	36,940	_	36,940	45,305	8,365	n/a
Total Revenues	1,223,959	1,093,275	1,104,462	1,148,687	1,212,609	63,922	5.8%
Expenditures	, ,,,,,,,,	,,	, - , -	, ,,,,,,,	, ,:::	, .	
Amortization	191,468	207,926	-	205,884	233,164	27,280	13.3%
Data Connectivity	11,085	12,946	7,520	21,407	10,922	(10,485)	-49.0%
Interest Payments	67,555	67,954	87,202	67,954	67,602	(352)	-0.5%
Insurance	39,769	49,218	53,908	50,202	51,206	1,004	2.0%
Maintenance	123,972	74,033	111,380	81,370	91,811	10,441	12.8%
Materials, Supplies and Equipment	50,970	21,120	10,852	52,938	32,849	(20,089)	-37.9%
Professional Fees / Contract Services	79,048	17,138	25,109	97,300	94,609	(2,691)	-2.8%
Salaries and Benefits	347,128	307,906	531,920	440,794	427,347	(13,447)	-3.1%
Sundry	18,010	16,103	15,631	19,375	20,292	917	4.7%
Training / Professional Development	5,956	2,256	3,662	5,923	6,100	178	3.0%
Utilities	12,205	17,009	12,812	16,738	17,240	502	3.0%
Internal Allocations	55,000	66,716	-	69,325	71,405	2,080	3.0%
Total Expenditures	1,002,165	860,324	859,996	1,129,209	1,124,547	(4,662)	-0.4%
Surplus / (Deficit)	221,794	232,951	244,466	19,477	88,062		
					Increase in		
Notes					Water Rate	Revenue	\$ Increase
					5%	, ,	
Water - Revenue				1,167,304	6%	• •	11,031
Water - Expenditures				1,124,547	7%	•	11,031
Water - Surplus				42,757	8%	•	11,031
					9%	• •	11,031
					10%	1,213,383	11,031

^{*}A 1% increase in user rate equals \$11,505, or \$18.51 per home

2

Consists of:

Telephone & Communications PRV Communications Intake Communications

DATA CONNECTIVITY					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
3,859	6,978	3,322	4,017	3,310	*Tel
5,275	4,877	3,470	15,433	5,596	*Sha
1,951	1,091	728	1,957	2,016	*Sha
11,085	12,946	7,520	21,407	10,922	

Consists of:

Debt

Debenture Int-MFA
Debenture Int-MFA
Interest - Issue 150 Bylaw 508 - PRV's
DRF Financing Expenses

	INI	EREST PAYMEN	ITS	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
1,239	895	544	895	544
40,600	40,600	60,200	40,600	40,600
14,518	14,518	14,518	14,518	14,518
11,940	11,940	11,940	11,940	11,940
(742)	-	-	-	-
67,555	67,954	87,202	67,954	67,602

*Brunswick \$114k loan
*Infrastructure \$1.4m loans
*Infrastructure \$460k loan
*PRV \$600k loan

*PRV \$600k loan

Municipal Insurance Association - property insurance

5

Consists of:

Equipment Repair
Routine Op & Mntc Contract
Routine Op & Mntc Contract
Emergency & Repair
Routine Op & Mntc Contract
Routine Op & Mntc Contract
Routine Op & Mntc Contract
Emergency and Repair
Reservoir / Intake Cleaning
SCADA Maintenance
Intake Maintenance
Hydrant Maintenance

		MAINTENANCE			
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
100	234	-	-	-	Ī
-	-	-	1,030	1,061	*1
447	402	130	5,150	5,305	*
10,450	-	2,957	-	-	*
9,156	770	6,795	5,150	5,305	*1
18,675	15,939	4,766	18,540	19,096	*1
4,212	3,491	2,084	5,150	5,305	*1
21,377	540	2,212	-	-	*1
4,792	-	2,717	5,150	5,305	
33,797	39,933	74,294	36,050	45,132	*-
20,965	12,724	15,425	5,150	5,305	*
123,972	74,033	111,380	81,370	91,811	l

*PRV parts and maintenance
*PRV parts and maintenance
*Bayview watermain
*PRV parts and maintenance
*PRV parts and maintenance
*Bayview watermain
*Divers
*Trojan parts

*Hydrant major service/inspect

Consists of:
Office Supplies
Water Supplies and Materials - General
Materials & Supplies
Materials & Supplies
Chlorine Treatment
Materials & Supplies
Materials & Supplies
Water - Intakes - Supplies

	MATERIAI	LS, SUPPLIES, EC	UIPMENT	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
205	-		-	-
142	310	553	773	796
6,580	1,228	920	5,150	5,305
7,142	92		3,605	3,713
20,798	16,708	8,307	15,450	15,914
-	-	-	5,150	-
5,345	2,069	327	2,060	2,122
10,756	712	745	20,750	5,000
50,970	21,120	10,852	52,938	32,849

*UV Sensors

[a]

Consists of:

Consultants
Engineering
Contractors
Rock Slope Remediation
Water Testing

	PROFESSIONA	AL FEES, CONTR	ACT SERVICES	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
-	-	-	27,000	27,000
49,703	9,130	-	35,000	48,000
2,162	-	2,801	5,000	9,000
21,150	-	-	20,000	-
6,033	8,008	22,308	10,300	10,609
79,048	17,138	25,109	97,300	94,609

*Intakes, generators
*Rock scaling
*Metal content

[a] Increase in 2024 budget request relates to Hydrometric Analysis and Hydraulogy Data Collection.

Consists of:

Works Salaries - Water Works Salaries - Water Intakes Works Salaries - STANDBY - ON CALL Water Projects - Harvey Creek Benefits & Payroll Costs - Water Benefits - WCB

SALARIES AND BENEFITS				
2022 Actual	2023Actual	2024 Actual	2024 Budget	2025 Budget
158,976	134,630	241,258	331,341	292,384
54,634	52,516	101,343	-	-
73,264	77,101	109,863	49,520	72,629
-	899	3,327	-	-
50,413	34,826	64,868	44,963	52,036
9,840	7,933	11,261	14,971	10,297
347,128	307,906	531,920	440,794	427,347

Ministry of Forests - Licenses, permitting; Prompt payment discount

10

Consists of:

Water Course Certification Association Dues

TRAINING, PROFESSIONAL DEVELOPMENT				
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
4,615	2,038	3,404	4,120	4,244
1,341	218	258	1,803	1,857
5,956	2,256	3,662	5,923	6,100

11 BC Hydro

Increase

(Decrease) in

Budget

2,500

(2,708)

(4,364)

8,000

50

278

(97,803)

(101,558)

%

29.8%

-4.3%

-15.6%

66.7%

-44.5%

1.5% 0.0%

3.0%

-27.7%

	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
Expenditures						
Grants	4,176	9,600	6,600	8,400	10,900	
Maintenance	59,984	75,537	126,485	63,554	60,845	
Material, Supplies and Equipment	57,128	12,700	26,225	28,020	23,656	
Professional Fees / Contract Services	11,070	23,950	2,672	12,000	20,000	
Salaries and Benefits	164,268	112,932	182,179	228,243	126,685	
Sundry	6,670	3,480	3,363	3,383	3,433	
Communications	-	-	2,054	-	-	
Utilities	8,187	7,529	8,019	9,270	9,548	
Total Expenditures	311,483	245,729	357,597	352,870	255,067	

Notes

GRANTS

2025 Budget

6,250

1,250

3,000

10,900

250

150

8,400

			C 117 11 1 1 1 C		
Consists of:	2022 Actual	2023 Actual	2024 Actual	2024 Budget	
Grants (Events Committee)	1,750	6,250	5,000	3,250	
Lions Bay Trailblazers	1,500	1,500	1,500	1,250	
LB Native Plants Garden Expenditure	676	-	-	250	
Senior Circle	250	1,750	100	3,500	
Kelvin Grove Community Garden	-	100	-	150	
	4.176	9,600	6,600	8.400	

Consists of:

Beach Park Maintenance Other Parks Maintenance

Community Complex - Maintenance

Facility Maintenance

Parks Equipment Maintenance

Other Parks Maintenance

MAINTENANCE					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
10,500	11,883	35,563	16,300	10,609	Ī
8,323	11,247	2,338	9,270	11,278	H
1,547	8,672	789	1,545	1,591	l
12,113	11,555	20,610	12,360	12,731	ļ
2,849	2,808	-	2,150	2,215	
24,652	29,372	67,185	21,929	22,421	
59,984	75,537	126,485	63,554	60,845	

- [a] 2024 Log removal, fencing
- [b] 2023 relates primarily to portapotty rentals at Magnesia and the school.
- [c] 2023 inludes emergency repairs at Broughton Hall; failed grinder pump and installation of new pump
- [d] Relates to janitorial, air conditioning

Consists of:

Parks related materials/supplies/tools

Litter and Garbage Control

Parks - Supplies

Parks - Plants

Office Supplies

	MATERIALS, SUPPLIES, EQUIPMENT					
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
Ī	108	572	955	515	530	
	50,994	9,556	22,212	20,600	18,618	[a]
	2,111	52	2,292	2,575	1,577	
	3,916	2,520	630	4,330	2,930	
	-	-	136	-	-	
	57,128	12,700	26,225	28,020	23,656	

[a] 2022 included the purchase of Bearproof Garbage Bins. 2024 relates to porta potty rentals

Relates to costs associated with Sea to Sky Invasive Species for 2025

5

Consists of:

Works Salaries - Parks Benefits & Payroll Costs - Parks Works Salaries - Facilities

SALARIES AND WAGES								
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget				
84,460	64,200	93,567	193,282	104,423				
20,819	11,917	23,690	34,961	22,262				
58,981	36,816	64,922	-	-				
164,260	112,932	182,179	228,243	126,685				

*Signage, hall setup ect..

Community Hall heating - BC Hydro

Expenditures
Communications
Fiscal Charges
Interest Payments
Insurance
Maintenance
Material, Supplies and Equipment
Professional Fees / Contract Services
Salaries and Benefits
Training / Professional Development
Utilities

2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	Increase (Decrease) in Budget	%
48,382	56,878	49,317	53,491	54,557	1,067	2.2%
169	56	-	250	120	(130)	n/a
1,307	679	-	905	490	(415)	n/a
14,535	19,843	35,346	20,255	20,660	405	1.1%
49,406	46,478	23,027	94,960	164,334	69,374	301.3%
65,035	87,822	51,885	99,491	88,409	(11,082)	-21.4%
27,716	-	4,842	-	-	-	n/a
123,638	147,183	97,935	143,753	144,288	535	0.5%
15,420	12,403	11,206	15,773	15,796	23	0.2%
1,659	1,100	1,166	3,605	3,713	108	9.3%
347,267	372,442	274,724	432,482	492,368	59,886	21.8%

		CC	MMUNICATIO	NS	
Consists of:	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
Postage & Courier	21	379	-	206	212
Telephone & Other Communication	3,084	1,495	1,742	3,090	2,546
Dispatch Services	34,764	44,950	41,168	36,750	38,588
Advertising & Promotions	190	943	-	103	106
Fire Dept - Website & Internet	-	1,743	1,531	106	109
Information Systems Ops & Mntc	2,282	3,514	865	3,090	2,546
Firefighter Day Supplies	6,758	2,806	3,606	8,755	9,018
Training Pit - Satellite	448	541	-	515	515
Communications - Pit (new internet)	835	607	405	876	917
Fire Department Donations	-	(100)	-	-	-
	48,382	56,878	49,317	53,491	54,557

[a]

109 *Sea to Sky Network Solutions

2,546 *Sea to Sky Network Solutions

*Telus

*Telus

917 *Telus

[a] E-Comm dispatch radio costs, annual dispatch operating charge (City of Surrey)

Consists of:

FD Bank Charges

		ı	FISCAL CHARGES	5	
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
Ī	229	250	-	250	120

Consists of:

Interest - E-Comm Radios

	INT	TEREST PAYMEN	NTS	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
1,698	1,307	-	905	490

Consists of:

Insurance

Insurance & Licences

- 4									
	INSURANCE								
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget				
	10,202	10,851	15,168	14,668	14,961				
	3,085	5,478	20,178	5,588	5,699				
	13,287	16,329	35,346	20,255	20,660				

*Municipal Insurance Association

*ICBC - fleet insurance

			MAINTENANCE			
Consists of:	2021 Actual	2022 Actual	2024 Actual	2024 Budget	2025 Budget	
Maintenance	261	259	10,170	1,000	1,030	
Training pit maintenance	6,217	3,722	1,902	5,150	5,305	*Supersave - containers
Rope Maintenance	2,118	1,277	-	2,000	2,060	*Dynamic Rescue
SCBA maintenance	4,593	2,124	411	4,120	4,244	*Irwin Air Ltd.
Holmatro maintenance	606	-	-	1,000	1,030	
Interface Fire Equipment	771	4,575	-	3,090	3,183	[a]
Vehicle Servicing & Maintenance	23,507	27,434	10,149	20,600	31,518	[b]
Small Equipment Replacement/Repair	3,202	201	395	8,000	8,240	*2021 - gear, pump, generator
Emergency Building Fire Costs	8,132	6,887	-	-	7,725	
Reserve for fire truck	-	-	-	50,000	100,000	[c]
	49,406	46,478	23,027	94,960	164,334	

- [a] Wasp kits cost \$2,675 and generated \$3,960 in revenue
- [b] KJC contracting, North Yard Contracting vehicle maintenance and inspections. Additional cost for Fire Truck inspections required by FUS
- [c] \$100,000 per year reserved for acquisition of a new fire truck at the end of the current truck's service life.

Consists of:
Uniforms
Office Supplies
Misc - Scene Lights
Protective Clothing
SCBA
Safety Equipment - FD
Supplies & Materials
Supplies-Pit training area
Hoses and Fittings
Misc - Training Meals
Miscellaneous PEP Expenses
Scrap Cars for Fire Training
Auto-Extrication
Supplies - Medical
Vehicle Fuel & Oil

	MATERIAL	.S, SUPPLIES, EC	UIPMENT	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
4,931	19,444	4,422	8,000	10,000
946	1,744	531	1,545	1,591
1,947	2,037	-	3,605	3,713
9,501	7,165	5,728	7,210	10,000
19,880	516	-	30,000	12,500
91	1,021	-	1,545	1,591
4,982	23,708	9,345	13,596	14,004
813	-	624	1,545	1,591
-	2,724	-	3,090	3,183
7,622	13,087	11,113	14,420	14,853
-	-	-	-	-
2,317	5,583	384	4,120	4,244
826	-	-	-	-
11,067	7,562	3,454	7,210	7,426
113	3,230	16,284	3,605	3,713
65,035	87,822	51,885	99,491	88,409

*Turn-out gear

*defibrillators, Citizens Services

*Diesel cost allocation

7

Consists of:

Contract Services - Fire Study

	PROFESSIONA	L FEES / CONTR	ACT SERVICES	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
27,716	-	4,842	-	-

*2022 - Silverback Treeworks

Consists of:

Fire Dept - Salaries
Benefits & Payroll Costs - Fire
BC Employer Health Tax
Fire Admin - WCB
Fire Admin - Honouraria
Fire Volunteer Call-Outs
Fire Volunteer - Shift Payments
Benefits - Volunteers
WCB Volunteers
Public Works Salaries - Fire
Benefits & Payroll Costs - PW Fire
Public Works - Fire - WCB

Fire Admin - Training Contract

	SALA	ARIES AND BENE	FITS		
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
5,000	9,530	5,576	5,000	5,000	
8,219	10,891	8,433	10,034	10,508	
2,566	-	-	-	-	
1,715	2,166	1,525	1,749	1,749	
26,488	34,544	33,800	37,100	37,100	*Fire chief
17,957	28,530	8,646	22,000	22,000	
38,952	28,453	20,289	45,000	45,000	
-	-	151	-	-	
1,861	1,755	990	2,070	2,131	
162	-	-	-	-	
27	-	-	-	-	
5	-	-	-	-	
20,686	31,314	18,525	20,800	20,800	
123,638	147,183	97,935	143,753	144,288	

Consists of:

Travel
Courses & Seminars
Association Dues

Courses & Training

l		DEVELOPMENT	PROFESSIONAL	TRAINING AND	
l	2025 Budget	2024 Budget	2024 Actual	2023 Actual	2022 Actual
	530	515	217	-	-
l	-	-	-	-	-
l	265	258	75	75	75
l	15,000	15,000	10,914	12,328	15,345
l	15,796	15,773	11,206	12,403	15,420

[a] Relates to Software training (MedTeq), Wildfire training (Fundamental Safety), EVO (Justice Institute of BC)

Consists of:

Utilities

10

ı			UTILITIES		
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
1	1,659	1,100	1,166	3,605	3,713

Solid Waste - Expenditures Solid Waste - Surplus

Village of Lions Bay 2025 Draft Budget General Fund - Solid Waste

	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	Increase (Decrease) in Budget	%
Garbage User Fees	201,149	211,576	221,608	221,767	232,855	11,088	5.0%
Secondary Suite Fees	3,381	1,398	155	1,603	1,683	80	5.0%
Miscellaneous Revenue (Recycle BC revenue)	7,663	28,939	29,186	26,990	26,990	-	0.0%
Prompt Payment Discounts	(5,449)	(4,804)	(5,175)	(5,644)	(5,926)		
Total Revenues	206,745	237,109	245,774	244,716	255,602	11,168	4.6%
Expenditures							
Mini-recycling depot	1,500	1,508	-	6,825	11,000	4,175	61.2%
Collection Contract	57,868	62,104	56,997	61,153	62,988	1,835	3.0%
Recycle Removal Contract	53,866	47,846	62,306	62,101	63,964	1,863	3.0%
Green Waste Contract	73,203	73,073	72,096	79,021	81,392	2,371	3.0%
Salaries and Benefits	2,851	-	-	9,316	8,446	(870)	-9.3%
Internal Allocations	9,500	9,500	-	9,500	9,500	-	0.0%
Total Expenditures	198,788	194,031	191,399	227,916	237,289	9,373	4.1%
Surplus / (Deficit)	7,957	43,079	54,375	16,800	18,313		
Notes							
Solid Waste - Revenue					255,602		

Increase in Solid Waste		
Rate	Revenue	\$ Increase
5%	232,855	
6%	235,073	2,218
7%	237,290	2,218
8%	239,508	2,218
9%	241,726	2,218
10%	243,943	2,218

237,289

18,313

^{*}A 1% increase in user rate equals \$2,218, or \$3.72 per home

Accompany	VIII O	Mot	
ACCOMBO	VIIIZ	INOL	-

Waste control services

Waste control services

Waste control services

Consists of:

1

2

3

Solid Waste Salaries Solid Waste Benefits Solid Waste WCB

SALARIES AND BENEFITS						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
-	2,475	-	7,889	6,962		
-	301	-	1,071	1,239		
-	75	-	356	245		
-	2,851	-	9,316	8,446		

Year end adjusting entry

Increase

(Decrease) in

Budget

(489)

1,338

(1,500)

1,400

1,121

372

%

-17.6%

-20.7%

3.0%

0.3%

n/a

0.6%

2025 Budget

2,292

46,187

123,254

178,882

5,750

1,400

	2022 Actual	2023 Actual	2024 Actual	2024 Budget
Expenditures				
Communications	2,571	4,922	17,805	2,781
Material, Supplies and Equipment	35,173	35,168	43,253	44,849
Professional Fees / Contract Services	5,938	6,977	267	7,250
Salaries and Benefits	103,801	109,169	120,697	122,881
Training / Professional Development	180	80	690	-
Total Expenditures	147,663	156,316	182,712	177,761

Telephone & Communication

COMMUNICATIONS					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
2,571	4,922	17,805	2,781	2,292	

*Telus, Sea to Sky Network

2024 includes costs related to transition to Telus fully managed; the additional costs (~\$12k) will be allocated to each department

Consists of:

Bylaw Uniforms

Bylaw - Parking software and meters

Bylaw - Parking Supplies

	MATERIAL	S, SUPPLIES, EC	UIPMENT	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
1,003	93	1,816	250	250
34,170	34,000	41,437	44,599	45,937
-	1,076	-	-	-
35,173	35,168	43,253	44,849	46,187

*Parking software costs

2024 budget includes reallocation of parking meter costs from Public Works to Bylaw (\$25,000)

Consists of:

Bylaw Enforcement Contract Bylaw Collection Agency Fees

PROFESSIONAL FEES / CONTRACT SERVICES					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
2,107	752	-	750	750	
3,832	6,225	267	6,500	5,000	
5,938	6,977	267	7,250	5,750	

Relates to costs incurred with the Disctrict of Vancouver (Adjudication), and collections costs for overdue parking tickets

Consists of:

Bylaw Salaries

Benefits & Payroll Charges

SALARIES AND BENEFITS					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
93,225	100,327	107,818	103,954	114,411	
10,575	8,842	12,879	10,165	8,470	
103,801	109,169	120,697	114,119	122,881	

Currently budgeted based on 1 full time officer and 2 temporary seasonal officers

Notes	
1	
2	
4	
5	

						Increase	
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	(Decrease) in	%
						Budget	
Utility Fees and Rates	78,166	82,123	86,099	86,178	90,487	4,309	5.0%
Parcel Taxes	98,606	98,606	98,606	98,606	98,606	-	0.0%
Secondary Suite Fees	2,298	8,709	968	8,824	9,265	441	5.0%
Connection Fees	600	(600)	-	-	-	-	n/a
Prompt payment discount	(1,681)	(1,550)	(1,652)	(1,811)	(1,902)	(91)	5.0%
Total Revenues	177,989	187,289	184,021	191,797	196,457	4,660	2.4%
Expenditures							
Amortization	36,200	36,200	-	36,200	36,200	-	0.0%
Communications	883	2,186	1,981	999	1,029	30	3.0%
Insurance	4,939	6,148	6,734	6,271	6,396	125	2.0%
Maintenance	31,119	23,736	32,258	29,355	74,436	45,081	153.6%
Material, Supplies and Equipment	4,243	-	-	2,120	2,184	64	3.0%
Professional Fees / Contract Services	-	-	-	-	-	-	n/a
Salaries and Benefits	18,059	13,958	31,748	23,290	21,114	(2,176)	-9.3%
Sundry	2,689	2,012	463	2,326	2,432	106	4.6%
Training / Professional Development	2,329	900	-	1,060	1,092	32	3.0%
Utilities	2,734	3,468	1,895	3,090	3,183	93	3.0%
Internal Allocations	4,000	4,000	-	4,000	4,000	-	0.0%
Total Expenditures	107,195	92,608	75,079	108,711	152,066	43,354	39.9%

		Increase in		
Notes		Sewer Rate	Revenue	\$ Increase
		5%	90,487	
Wastewater - Revenue	196,457	6%	91,349	862
Wastewater - Expenditures	152,066	7%	92,211	862
Sewer - Surplus	44,391	8%	93,073	862
		9%	93,934	862
		10%	94,796	862

^{*}A 1% increase in user rate equals \$862, or \$10per home

2

Consists of:

Pump Out - Plant Sewer Line Inspections Outfall Monitoring & Maintenance Equipment Repair SCADA Maintenance

MAINTENANCE						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
22,755	23,615	28,788	25,750	49,339		
4,281	-	-	-	12,000		
208	121	-	515	530		
3,876	-	3,470	2,575	12,036		
-	-	-	515	530		
31,119	23,736	32,258	29,355	74,436		

*WWTP

*Spare gearbox for RBC

Consists of:

Sewer General Operations - Supplies

MATERIALS, SUPPLIES						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
3,600	4,243	-	2,120	2,184		
3,600	4,243	-	2,120	2,184		

*STP repair

Consists of:

Works Salaries - Sewer Employees Benefits - Sewer

	SALARIES AND BENEFITS							
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget			
ĺ	14,793	12,159	28,448	19,723	17,404			
	3,266	1,800	3,300	3,567	3,710			
	18,059	13,958	31,748	23,290	21,114			

BC Hydro

						Increase	
	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	(Decrease) in	%
						Budget	
Expenditures							
Council Communication	2,276	4,197	2,860	2,266	1,973	(293)	-12.9%
Office Supplies	155	500	643	200	200	-	0.0%
Salaries and Benefits	53,202	54,454	57,771	57,967	59,461	1,495	2.6%
Council Funded Events	7,118	1,032	808	4,000	2,000	(2,000)	-50.0%
Election	13,286	25,028	8	6,500	6,500	-	0.0%
Conferences and training	1,124	4,612	10,334	12,000	10,300	(1,700)	-14.2%
Association Dues / Memberships	1,559	2,068	1,533	1,494	1,538	45	3.0%
Travel	_	1,266	472	500	515	15	3.0%
Total Expenditures	80,080	93,157	74,730	84,926	82,488	(2,739)	-3.2%

Consists of:
Council Communication
Council Publications & Postage

COUNCIL COMMUNICATION							
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget			
1,761	3,579	2,860	1,751	1,443			
515	618	-	515	530			
2,276	4,197	2,860	2,266	3,973			

General expenses include a slight increase each year to account for inflation.

Consists of:

Council Remuneration
BC Employer Health Tax
Benefits & Payroll Costs - Council

SALARIES AND BENEFITS							
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget			
50,576	51,733	54,776	56,215	57,620			
978	-	2,995	-	-			
1,648	2,721	-	1,752	1,841			
53,202	54,454	57,771	57,967	59,461			

Council remuneration reflects an increase based on the increase in CPI as per the Council Remuneration Bylaw. CPI for 2023 was 3.4% according to Stats Canada.

Consists of:

Council - Ceremonies/ Misc. Volunteer Recognition

COUNCIL FUNDED EVENTS							
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget			
4,354	1,032	808	2,000	1,000			
2,765	-	-	2,000	1,000			
7,118	1,032	808	4,000	2,000			

Budgeted amount in 2025 is to replenish election reserve which was drawn upon in 2023 to offset by-election costs

Consists of:

Conferences Training

CONFERENCES AND CONVENTIONS							
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget			
1,124	4,612	9,232	10,000	10,300			
-	-	1,102	2,000	-			
1,124	4,612	10,334	12,000	10,300			

*LGMA, UBCM

Consists of:

Association Dues / Memberships

ASSOCIATION DUES, MEMBERSHIPS						
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget		
1,559	2,068	1,533	1,494	1,538		

Consists of:

Travel

		TRAVEL			
2022 Actual	2023 Actual	2024 Actua	ıl	2024 Budget	2025 Budget
-	Pag ∉,<u>4</u>8 60f.	57 47	72	500	515

Village of Lions Bay 2025 Draft Budget General Fund - Emergency Services

Notes		2022 Actual	2023 Actual
es			
	Expenditures		
1	Communications	7,427	11,381
2	Search and Rescue	596	2,110
3	Emergency Support Services (ESS)	13,569	7,874
4	Maintenance/EOC Batanni Creek Slide	18,617	7,235
5	Material, Supplies and Equipment	4,788	5,464
6	Professional Fees / Contract Services	25,900	44,823
	Training / Professional Development	-	-
7	Utilities	3,198	998
	Total Expenditures	74,095	79,885

2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	Increase (Decrease) in Budget	%
					Duuget	
7,427	11,381	4,197	-	8,800	8,800	n/a
596	2,110	-	2,575	2,652	77	3.0%
13,569	7,874	452	10,000	25,037	15,037	150.4%
18,617	7,235	97,952	6,225	6,412	187	3.0%
4,788	5,464	1,175	3,060	3,122	62	2.0%
25,900	44,823	20,900	45,000	35,000	(10,000)	-22.2%
-	-	1,000	1,000	-	(1,000)	-100.0%
3,198	998	998	1,236	1,273	37	3.0%
74,095	79,885	126,673	69,096	82,296	13,200	19.1%

		COMMUNICATIONS				
Consists of:	2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
Emergency Building - Telephones	2,522	788	134	-	-	
EOC - IT Costs	3,622	5,449	-	-	8,800	
ESS - IT Costs	1,283	5,143	4,063	-	-	
	7,427	11,381	4,197	-	8,800	

Consists of:

Search and Rescue

	SE <i>A</i>	ARCH AND RESC	CUE	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
596	2,110	-	2,575	2,652

*Phones, cost sharing for Klatt Building

Consists of:

Lions Bay Emergency Program - ESS

EMERGENCY SUPPORT SERVICES					
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	
13,569	7,874	-	10,000	25,037	

*Increase for honorariums

Consists of:

Emergency Building Costs Battani Creek Slide **Emergency Building - Ambulance Costs**

		MAINTENANCE		
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
17,530	1,515	10,127	2,105	2,168
-	-	87,517	-	-
1,088	5,720	308	4,120	4,244
18,617	7,235	97,952	6,225	6,412

Battani Creek Slide costs are subject to reimbursement from the province.

Consists of:

Supplies **COVID-19 Supplies**

MATERIALS, SUPPLIES, EQUIPMENT								
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget				
228	-	-	2,060	2,122				
4,560	5,464	-	1,000	1,000				
4,788	5,464	-	3,060	3,122				

*Printers, Radio Cases

*Cleaning, Hotpacks, Masks, Sanitizer

Relates to emergency program coordinator fees.

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Village of Lions Bay 2025 Draft Budget

General Fund - Building and Planning

Evnandituras
Expenditures Communications
Professional Fees / Contract Services
Salaries and Benefits
Sundry
Training / Professional Development
Community planning

2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget	Increase (Decrease) in Budget	%
4,559	1,664	174	4,378	2,235	(2,143)	-48.9%
11,868	6,588	3,396	8,676	8,936	260	3.0%
27,270	29,311	38,869	33,897	34,076	179	0.5%
520	-	-	773	796	23	3.0%
692	2,290	707	1,451	1,494	44	3.0%
-	-	-	2,000	2,000	-	100.0%
44,908	39,853	43,145	51,173	49,536	(1,636)	-3.2%

Notes

Notes

1 2 3

Consists of:
Building Inspector Communications
Advertising
Information Systems Ops & Mntc

	CC	OMMUNICATION	NS	
2022 Actual	2023 Actual	2024 Actual	2024 Budget	2025 Budget
1,302	570	174	1,288	1,061
2,252	-	-	1,854	156
1,005	1,095	-	1,236	1,018
4,559	1,664	174	4,378	2,235

*Cell phone, phone line
*Public notices (such as TUF
*Network maintenance

Consists of	ıt

Building Inspection Contract Services
Photocopies/Printing
Community Planning Contract Services

PROFESSIONAL FEES, CONTRACT SERVICES											
2022 Actual	2022 Actual 2023 Actual 2024 Actual 2024 Budget										
315	800	87	-	-							
106	254	809	258	265							
11,447	5,534	2,500	8,418	8,671							
11,868	6,588	3,396	8,676	8,936							

*Housing needs report

2022: Slope assessments, Surveying, Greenhouse Gas assessments. 2023: Slope assessment, and Surveying. 2024: Housing Needs

Building inspector salary

Relates to courses and association dues

Contribution to OCP reserve

Village of Lions Bay **5 Year Capital Expenditure Plan**

High		
Medium		
Low		

ions Bay Beach Park Revitalization Project	
Bayview: design, construction to replace 50 m of CMP from #315 to Alberta Ck	
Bayview: design, construction to replace 50 m of CMP under road just north of School	
Balustrades on Lions Bay Ave. bridge on Alberta, engineered drawing	
reekview.1:Design o Replace 50m 8"Cl	
CUBB.3: replace 400 m of 6" cast-iron watermain from Alberta Ck - Centre	
rontcountry toilet facilities at Missing Link to "minimise fecal contamination in the watersheds"	
BBP jetty (reduced scope):log boom only	
Oceanview from Highview - Harvey (LORD, Lower Oceanview Road Drainage): review prior design for 3	50 m ditches and culverts
Oceanview from PRVs 2/3 - Highview (included): design to replace 415 m of CI watermain, drainage	
Project SCORE (SCada Operations Rework)	
/illage Hall heat pump (Climate Action Committee)	
HITAP (Highway Tank Alternatives Project: former Water Contingency/ASAP	
H water adjustment	
Bylaw - Vehicle FIRE - Command Vehicle	
IRE -Forklift/backhoe	
IRE - Electric Jaws of Life Cutters and Spreader	
ngine 62 - Fire Department (one new, one used)	
Magnesia - Raw water intake settling and skimming launder basin to separate vegetation and small rocks Creekview.2:Construction to replace 90m 8"Cl	
CUBB.1: replace 450 m of 6" asbestos-cement watermain from cul-de-sac - #465 Upper Bayview	
CUBB.2: replace 6" cast-iron watermain from #465 Upper Bayview - Bayview Rd + Bayview Pl	
Design and construction of end-Mountain drainage	
DWIP: Bayview from Soundview to School PRV: upsize 500 m of watermain from 6" to 8" to provide fireflected Title at a Paris see	ow (50/50 Roads/Water)
ind-Tidewater Drainage Highview: replace 450 m 6" cast-iron watermain: design, construction, road repair, stormwater	
Nountain, 410 - 450: 200 m design & construction of stormwater system	
Oceanview from Highview - Harvey (LORD, Lower Oceanview Road Drainage).2: construct 350 m ditches	and culverts
Oceanview from PRVs 2/3 - Highview inclusive.2: construct 415 m of cast-iron watermain, remove orphar	
idewater, Sweetwater: design, construct 100 m of CMP culvert	
Replace PRV 4 (Upper Bayview)	
idewater: design, construction to replace 50 m of CMP under tracks	
Veir Height/Inclination Realign (WHIRL) @ Magnesia (if MAGIIC does not alleviate most grate blockage is	cuacl
	suesi
Universal metering to address consequent leakage Village hall sound system	

	5 Year	Plan			
2025	2026	2027	2028	2029	Deferred
774,890					
100,000					
125,000					
40,000					
90,000					
1,300,000					
125,000					
158,811					
50,000					
41,500					
250,000					
200,000					
603,439					225,000
200,000 45,000					
40,000					
45,000					
32,000					1 250 000
					1,350,000 333,333
					280,000
					1,450,000
					2,350,000
					130,000 1,350,000
					149,999
					1,450,000
					300,000
					450,000
					1,345,000
					322,700
					300,000
					100,000
					425,000
					1,800,000
					7,500
					25,000

Total Capital Expenditure	4,220,640	0	0	0	14,143,532

Village of Lions Bay 5 Year Capital Plan Capital Expenditure Details

	LIVELING OF OF	\4/11015	Cont	ć /pici/	2025	1 -4	Nation
	LIKELIHOOD OF HARM ARISING	WHOLE- VILLAGE	Cost before GST	\$/RISK	2025 municipal	Later years must-do	Notes
Projects	1-10	SEVERITY OF	before GST		funding	must-do	
	1-10	HARM 1-10			requested		
		HARIVI 1-10			requesteu		
Lions Bay Beach Park	Q	8	201,471	3,148	201,471		
Bylaw - Vehicle	0 10	0	45,000	4,500	45,000		
FIRE - Command Vehicle	10 10	1	40,000	4,000	40,000		
FIRE -Forklift/backhoe	10	2	45,000	22,500	45,000		
FIRE - Electric Jaws of Life Cutters and Spreader	<u> </u>	5	32,000	1,280	32,000		
FIRE - New Engine	5	5	1,350,000	54,000	32,000	1,350,000	
Village hall sound system	10				-	7,500	
	10	10	7,500	75 250		7	
Kuboda Side-by-side ATV for intake access	10	10	25,000			25,000	
PH Water Adjustment	10	10	100,000	1,000	40.000	100,000	Timbors quotod
Balustrades on Lions Bay Ave. bridge on Alberta, engineered drawing	10	0.5	40,000	8,000	40,000		Timbers quoted
Bayview: design, construction to replace 50 m of CMP from #315 to Alberta Ck	6	3	100,000	5,556	100,000		
Bayview: design, construction to replace 50 m of CMP under road just north of School	6	3	125,000	6,944	125,000		
Creekview.1: design to replace 90 m 8" cast-iron	8	1	90,000	11,250	90,000	200,000	
Creekview.2: construction to replace 90 m 8" cast-iron	8	1	280,000	35,000		280,000	Consent design complete
CUBB.1: replace 450 m of 6" asbestos-cement watermain from cul-de-sac - #465 Upper Bayview	/	8	1,450,000	25,893			Concept design complete
CUBB.2: replace 6" cast-iron watermain from #465 Upper Bayview - Bayview Rd + Bayview Pl	8	/	2,350,000	41,964	1 200 000	2,350,000	Concept design complete
CUBB.3: replace 400 m of 6" cast-iron watermain from Alberta Ck - Centre	8	8	1,300,000	20,313	1,300,000	420.000	Concept design complete
Design and construction of end-Mountain drainage	10	2	130,000	6,500		130,000	
DWIP (Drainage & Water Improvement Project): Bayview from Soundview to School PRV: upsize 500 m of ductile-iron watermain	-	_	1 350 000	F4 000		1 250 000	Man design almost design
from 6" to 8" to provide fireflow (50/50 Roads/Drainage/Water)	5	5	1,350,000	54,000			Was design already done?
End-Tidewater drainage	4	2	149,999	18,750		149,999	Describe Machine /DCMC for divers
Frontcountry toilet facilities at Missing Link spur to replace portables and partly address VCH directive to "minimise fecal	40		425.000	6.250	405.000		Possible Metro/BCMC funding
contamination in the watersheds"	10	2	125,000	6,250	125,000	4 450 000	
Highview: replace 450 m 6" cast-iron watermain: design, construction, road repair, stormwater	-	/	1,450,000	29,592		1,450,000	
HiTAP (Highway Tank Alternatives Project: former Water Contingency/ASAP	5	/	1,225,000	35,000		225,000	Remaining cost 500,000
LBBP jetty (reduced scope): no underwater berms, log boom only (recover prior 50,000 floating dock and barrier funding). Eliminate							
34,700 sand replenishment.	10	3	162,811	5,427	(27,189)		
Mountain, 410 - 450: 200 m design & construction of stormwater system	7	3	300,000	14,286		300,000	
Oceanview from Highview - Harvey (LORD, Lower Oceanview Road Drainage).1: review prior design for 350 m ditches and culverts							
	8	5	50,000	1,250	50,000		
Oceanview from Highview - Harvey (LORD, Lower Oceanview Road Drainage).2: construct 350 m ditches and culverts	8	5	450,000	11,250		450,000	
Oceanview from PRVs 2/3 - Highview inclusive.1: FINAL design to replace 415 m of cast-iron watermain, drainage incorporation			130,000	11,230		130,000	
daylighting, natural infrastructure		_	44 500	000	44 500		
	6	7	41,500	988	41,500	4 2 4 5 000	
Oceanview from PRVs 2/3 - Highview inclusive.2: construct 415 m of cast-iron watermain, remove orphaned stub, drainage (remove	6	/	1,345,000	32,024		1,345,000	Added a femblas OF 000 to the swips 205 000 CCADA line items to
Project SCORE (SCada Operations Rework): Cloud alarming [done in 2024], ENSURE (Excessive NTU Shutdown Routine), zone							Added a further 95,000 to the prior 205,000 SCADA line item to
metering, inline chlorine monitoring, MAGIIC (Magnesia Intake Instrumentation & Cutout) [partly done in 2024], HII (Harvey Intake							address turbidity and UV transmissivity issues thru process
Instrumentation)	7	0	200,000	г 257	05.000		changes, before we are ordered to install filtration at \$10-16 mil.
Replace RRV 4 (Upper Revisions)	6	8	300,000	5,357	95,000	300,000	for two plants.
Replace PRV 4 (Upper Bayview)	6	7	300,000	7,143		300,000	Oldest. Part of CUBB
Tidewater, Sweetwater: design, construct 100 m of CMP culvert	8	2	322,700	20,169		322,700	
Tidewater: design, construct replace 50 m of CMP under tracks	6	3	100,000	5,556		100,000	Desc Mot funding? Drof wonder: Name
Universal metering to address consequent leakage	8	6	1,800,000	37,500		1,800,000	Poss. MoE funding? Pref. vendor: Neptune
Magnesia - Raw water intake settling and skimming launder basin to separate vegetation and small rocks	8	6	333,333	6,944		333,333	Allowinks according to the state of the stat
Weir Height/Inclination Realign (WHIRL) @ Magnesia (if MAGIIC does not alleviate most grate blockage issues)	9	8	425,000	5,903		425,000	Alleviate constant plugging

Totals 2,302,782 14,243,532

Village of Lions Bay 2025 Budget Capital Requests - Funding

WHOLE-

10 1

10 1

1 2

5 5

4,500 Bylaw - Vehicle

4,000 FIRE - Command Vehicle

1,280 FIRE - Electric Jaws of Life Cutters and Spreader

22,500 FIRE -Forklift/backhoe

BLAW2025-1

FIRE2025-3

FIRE2025-1

FIRE2025-2

		VILLAGE								
ı	IKELIHOOD OF	SEVERITY					Budgeted			
1	HARM ARISING	OF HARM		Estimated		Remaining	previously	Grant funding	Deferred to	2025 municipal
ID	1-10	1-10	\$/RISK PROJECT	cost	Spent	Cost	and unspent	remaining	future years	funding required
CO2024.1	8	8	16,711 Lions Bay Beach Park Revitalization Project	1,069,486	294,596	774,890	-	573,419	-	201,471
PW	10	0.5	8,000 Balustrades on Lions Bay Ave. bridge on Alberta, engineered drawing	40,000	-	40,000	-	-	-	40,000
PW	6	3	5,556 Bayview: design, construction to replace 50 m of CMP from #315 to Alberta Ck	100,000	-	100,000	-	-	-	100,000
PW	6	3	6,944 Bayview: design, construction to replace 50 m of CMP under road just north of School	125,000	-	125,000	-	-	-	125,000
PW	8	1	11,250 Creekview.1:Design o Replace 90m 8"Cl	90,000	-	90,000	-	-	-	90,000
PW	8	8	20,313 CUBB.3: replace 400 m of 6" cast-iron watermain from Alberta Ck - Centre	1,300,000	-	1,300,000	-	-	-	1,300,000
PW	10	2	6,250 Frontcountry toilet facilities at Missing Link to "minimise fecal contamination in the watersheds"	125,000	-	125,000	-	-	-	125,000
PW	5	7	35,000 HiTAP (Highway Tank Alternatives Project: former Water Contingency/ASAP	1,225,000	621,561	603,439	378,439	-	225,000	-
PW	10	3	5,427 LBBP jetty (reduced scope):log boom only	162,811	4,000	158,811	186,000	-	-	(27,189)
PW	7	3	2,381 Oceanview from Highview - Harvey (LORD, Lower Oceanview Road Drainage): review prior design for 350 m ditches and culverts	50,000	-	50,000	-	-	-	50,000
PW	8	5	1,038 Oceanview from PRVs 2/3 - Highview (included): design to replace 415 m of CI watermain, drainage	41,500	-	41,500	-	-	-	41,500
PW	7	8	5,357 Project SCORE (SCada Operations Rework)	300,000	50,000	250,000	155,000	-	-	95,000
PW	5	5	8,000 pH water adjustment	200,000	-	200,000	-	-	-	200,000
CAC	9	9	2,469 Village Hall heat pump	200,000	-	200,000	-	200,000	-	-

Capital Cost Remaining (4,220,640)
Grant funding remaining 773,419
Draw from reserves (previously taxed) 719,439
Draw from reserves (current) 2,502,782
Deferred 225,000

970,157

45,000

40,000

45,000

32,000

5,190,797

45,000

40,000

45,000

32,000

4,220,640

719,439

773,419

45,000

40,000

45,000

32,000

2,502,782

Village of Lions Bay 2025 Draft Budget Supplementals - Operating Costs

			Budgeted			
		Estimated	previously and		2025 municipal	Ongoing
Department	Description	cost	unspent	Grant funding	funding required	/One Time
Dublic Marks	Description Character Falls Del	100 100			100 100	On a Time
Public Works	Resurface Chrystal Falls Rd.	109,188	-	-	•	One Time
Public Works	Mag Intake access road, roadbase pending \$1 mil.+ ditching-culverting-grading	40,000	-	-	•	One Time
Public Works	3 sets summer tires	18,000	-	-	•	One Time
Public Works	B service on 72 hydrants (A/B completed 2024)	36,000	-	-	•	One Time
Public Works	Refloor Smith Building (previously delayed due to planned move to Pit)	12,000	-	-	12,000	One Time
Public Works	Bridge-end inspection and potential remediation, B04 (Crosscreek on Harvey), possibly B05 (Bayview on Alberta), potentially B07 (Bayview Pl on Alberta)	180,000	180,000	-	-	One Time
Public Works	Drought emergency reserve (not used, no longer needed, recover)	200,000	200,000	-	(200,000)	One Time
Public Works	Reassign drought emergency reserve to Battanni Creek recovery	200,000	-	-	200,000	One Time
Public Works	Increase vehicle maintenance budget: repair of aging vehicles	24,000	-	-	24,000	One Time
Public Works	Recycling depot	10,000	10,000	10,000	(10,000)	One Time
Public Works	Sewer I&I, 6 manholes	30,000	-	-	30,000	One Time
Public Works	Replace failed (leaking) 8" strainer at PRV 1	8,900	-	-	8,900	One Time
Public Works	Replacement of 4 leaking isolation valves at both plants	22,816	-	-	22,816	One Time
Public Works	Fix the SW abutment of the Lions Bay Ave. bridge over Harvey Ck.	24,616	-	-	24,616	One Time
Public Works	12 hydrovac service calls for service line daylighting	48,000	-	-	48,000	One Time
Public Works	Power and data to Mag Intake	4,000	-	-	4,000	One Time
Public Works	Replace 18 unreliable heads with 3000 K LED fixtures	9,560	-	-	9,560	One Time
Public Works	Spare gearbox for RBC	12,000	-	-	12,000	One Time
Administration	aMais Accounts Receivable module	7,000	-	-	7,000	Ongoing - \$2,100 maint fee
Fire	Increase in contribution to fire truck reserve	50,000	-	-	50,000	Ongoing
Fire	Increase Paid on Call standby pay rate closer to industry standards	50,000	-	-	50,000	Ongoing
		1,096,080	390,000	10,000	496,080	